

SCHEDULE 3 – APPENDIX A

DEVELOPMENT PHASE BUDGETS

SECTION A GENERAL

A1. Capitalized Terms

A1.1 Capitalized terms used in this DPA Schedule 3 – Appendix A Development Phase Budgets have the meanings set out in the DPA, unless otherwise expressed in this DPA Schedule 3 – Appendix A Development Phase Budgets.

A2. Definitions

A2.1 In this DPA Schedule 3 – Appendix A Development Phase Budgets, the following terms have the following meanings:

- (a) **“Intermediate Design Period Budget”** has the meaning in Section C1.1(c)
- (b) **“Period Budget”** has the meaning in Section C1.1;
- (c) **“Preliminary Design Period Budget”** has the meaning in Section C1.1(b)
- (d) **“Start-up Period Budget”** has the meaning in Section C1.1(a)
- (e) **“Working Group Budget”** has the meaning in Section B1.1;
- (f) **“Working Group IDP Budget”** has the meaning in Section B1.7(b);
- (g) **“Working Group PDP Budget”** has the meaning in Section B1.7(a)

A3. Estimates

A3.1 All estimates and budgets shall be AACE Class 3 estimates

SECTION B WORKING GROUP BUDGETS

B1. Working Group Budgets

B1.1 Each Working Group shall estimate the Development Partner’s portion of the budget (i.e. exclusive of any City Parties) (each a **“Working Group Budget”**) to complete their mandate as described in Appendix 3B and in the Preliminary Design Period Work Plan or Intermediate Design Period Work Plan as the case may be.

B1.2 Each Working Group Budget shall include time and materials for all Working Group Activities for the Working Group.

B1.3 The Working Group Budget should not include time and materials for:

- (a) work to produce the Working Group Budget and the subsequent Working Group Process Report;
 - (b) any meetings or correspondence with the Leadership Team or Senior Executive Team; and
 - (c) any other activities that can be reasonably attributed to the project management tasks described in Schedule 3 – Development Phase Scope of Work.
- B1.4 The Working Group Budget shall align with DPA Schedule 8 – Development Phase Payment, and the estimates for the elements in Section B1.2, shall include breakdowns for:
- (a) Eligible Costs;
 - (b) Corporate Overhead; and
 - (c) Profit.
- B1.5 Each Working Group shall provide their Working Group Budget in their respective Working Group Process Report as described in Schedule 2 – Development Phase Governance, Section E1.4.
- B1.6 The Leadership Team will review the Working Group Budgets and ask for any clarifications or revisions from the Working Groups as needed prior to finalizing the Working Group Budget.
- B1.7 Once finalized, the Working Group Budget will become either:
- (a) for the Preliminary Design Period, the Working Group Preliminary Design Period budgets (each a **“Working Group PDP Budget”**); or
 - (b) for the Intermediate Design Period, the Working Group Intermediate Design Period budgets (each a **“Working Group IDP Budget”**).
- B1.8 The approved budgets shall be updated in the table in Section D1.

SECTION C DEVELOPMENT PHASE BUDGETS

C1. Period Budgets

- C1.1 Development Partner shall estimate the budget (the **“Period Budget”**) for each of the following:
- (a) Start-up Period (the **“Start-up Period Budget”**);
 - (b) Preliminary Design Period (the **“Preliminary Design Period Budget”**); and
 - (c) Intermediate Design Period (the **“Intermediate Design Period Budget”**),

- C1.2 For each Period Budget, Development Partner shall estimate the Development Partner's allotment of the budget to complete the Development Partner Scope of Work as described in Schedule 3.
- C1.3 Each Period Budget shall include time and materials for:
- (a) all project management activities;
 - (b) each task described in the Development Partner Scope of Work;
 - (c) producing and submitting all required Submittals;
 - (d) internal meetings;
 - (e) any interactions with stakeholders; and
 - (f) other activities that are reasonably required to complete the Development Partner Scope of Work.
- C1.4 Period Budgets should not include time and materials for Working Group Activities.
- C1.5 The Period Budgets shall align with DPA Schedule 8 – Development Phase Payment, and the estimates for the elements in Section C1.3, shall include breakdowns for:
- (a) Eligible Costs;
 - (b) Corporate Overhead; and
 - (c) Profit.
- C1.6 The Leadership Team will review the Period Budgets and ask for any clarifications or revisions from Development Partner as needed prior to finalizing the Period Budget.
- C1.7 Once finalized, the Period Budgets will become either:
- (a) the Start-up Period Budget;
 - (b) the Preliminary Design Period Budget; or
 - (c) the Intermediate Design Period Budget.
- C1.8 The approved Period Budgets shall be updated in the table in Section D1.

SECTION D BUDGETS FOR DEVELOPMENT PARTNER SCOPE OF WORK

D1. Budgets Table

D1.1 The following Table defines the budgets for the Development Partner Scope of Work:

Budget Item	Eligible Costs	Corporate Overhead	Profit	Total Amount
Start-up Period Budget				
Task A1: Project Management				
Task A2: Initial Activities				
Task A3: Development Phase Start-up Meeting				
Task A4: DPA Charter				
Task A5: Contract with Nominated Vendors during Development Phase				
Task A6: Development Phase Management Plans				
Task A7: Development Phase Schedule				
Task A8: Preliminary Design Period Work Plan				
Task A9: Stage Gate #1				
Preliminary Design Period Budget				
Task B1: Project Management				
Task B2: Document Review				
Task B3: Development Phase Management Plans				
Task B4: Implementation Phase Management Plans				
Task B5: Additional Site Investigations				
Task B6: Preliminary Design Drawings				
Task B7: Preliminary Design Report				
Task B8: Design for Safety Submittals				
Task B9: Special Studies and Models				
Task B10: Other Technical Submittals				
Task B11: Preliminary Cost Estimates				

Budget Item	Eligible Costs	Corporate Overhead	Profit	Total Amount
Working Group IDP Budgets				
for XXX Working Group				
for XXX Working Group				
for XXX Working Group				
for XXX Working Group				
for XXX Working Group				
DPA Total Budget (cannot exceed DPA Upset Limit)				
DPA Upset Limit				
DPA Allowance (DPA Upset Limit less DPA Total Budget)				